No	Task/Action	Timing	Responsible Unit	Current status	Monitoring/Indicators
		Tasks impleme	nted at the central level		
		ETHICAL AND P	ROFESSIONAL ASPECTS		
1.1.	Training in academic didactics, as well as "expert duty hours", during which it will be possible to exchange experiences in the field of didactics (as well as research – but in the scope coinciding in one way or another with didactics)	2021-2022	Center of Didactic Improvement and Tutoring	In progress	Total Number of participants: 445 Number of hours of training: 526
1.2.	Trainings and courses for academic and administrative staff on topics:  • Teambuilding  • Measurement of reaction and evaluation of cooperation with clients  • The art of decision making  • Communication with the patient and difficult client  • Sources of law regulating the principles of encouraging the position of the school director / facility  • Mobbing and anti-mobbing actions  • Professional promotion of teachers  • Self-presentation on the labor market, business and personal life  • Strategic analysis in practice  • Team management – how to be an even better manager?	Until September 2021	Foundation for the Development of the University of Gdańsk	Suspended due to lack of applicants from institutions and the pandemic	Suspended due to lack of applicants from institutions and the pandemic

1.3.	How to make a good first impression – effective principles of social communication  Regular information and training meetings for PhD students (kick off meetings)	Beginning of every academic year	PhD Student Council	In progress	Number of individual meetings: 8
1.4.	Open Access to scientific publications and research results – information on website/trainings for academic staff and PhD students/development of UG Repository	Academic year 2021/2022	Science Office, UG Library	Completed	OA Annual Reports <a href="https://en.ug.edu.pl/research/">https://en.ug.edu.pl/research/</a> <a href="https://en.ug.edu.pl/research/">hrs4r</a> Open Access
1.5.	Actions to increase gender equality:  a) Appointment of the Representative for equal treatment and counteracting mobbing	a) 2021-2022	a) Rector	a) Completed	a) Update of the Statute of the University of Gdańsk https://bip.ug.edu.pl/akty_nor_matywne/112298/zarzadzenie_nr_99r22_rektora_uniwersyte_tu_gdanskiego_z_dnia_1_wrze_snia_2022_roku_w_sprawie_o_gloszenia_ujednoliconego_teks_tu_statutu_uniwersytetu
	b) Project EU Horizon 2020 MINDtheGEPs "Modifying Institutions by Developing the Gender Equality Plans (2021-2023)"	b) 2021-2022	b) Project Manager	b) Completed/ will be extended	b) Gender Equality Plan https://ug.edu.pl/news/en/31 39/plan-implementation- gender-equality-policy-ug- 2022-2023-activities-and- lessons-learned-so-far

1.6.	Implementation of the third mission of	2021-2022	Center for Sustainable	Completed/will	https://czrug.ug.edu.pl/en/en_
	the university – societal impact and		Development	be extended	start/
	Corporate Social Responsibility (CSR):				
	<ul> <li>internship program for students</li> </ul>				
	and doctoral students				
	<ul> <li>trainings, workshops and debates</li> </ul>				
	Open University				
	popularization of scientific				
	research results of members of				
	the academic community				
	<ul> <li>cooperation with the socio- economic environment in the</li> </ul>				
	field of SDG (Sustainable				
	Development Goals), as well as				
	local community				
	<ul> <li>preparing an offer of</li> </ul>				
	postgraduate studies in the field				
	of education for sustainable				
	development				
	<ul> <li>preparing a database of experts</li> </ul>				
	in sustainable development of				
	the University of Gdańsk				
1.7.	Increasing the number of activities	1 <sup>st</sup> and 2 <sup>nd</sup> quarter			
	related to the protection of intellectual	of 2021			
	property:				
	a) Appointment of the UG Representative		a) Rector	a) Completed	a) Update of the Statute of the
	for Scientific Integrity		a) Rector	a) Completed	University of Gdańsk
	10. Scientific integrity				omversity of Guarisk
	b) Series of lectures on scientific		b) Vice-Rector for	b) Completed	b) Number of meetings: 3
	misconduct		Research		Number of participants: 185

		RECRUITMENT AND	EVALUATION OF EMPLOYEES	5	
2.1.	Development and implementation of OTMR principles in UG	2021-2024			
	a) Ordinance of the Rector regulating the rules of recruitment and employment of employees – implementation – Recruitment Guide	a) 2021	Rector – announcing the Ordinance	a) Completed	a) Regulation No. 111/R/19 of the Rector Recruitment Guide https://en.ug.edu.pl/sites/defa ult/files/ nodes/strona-wersja- angielska/52429/files/regulatio n_111-r-19_guide.pdf
	b) Monitoring of the recruitment process	b) Ongoing (every year reports)	b) Deans of Faculties/ Coordinator of HR Excellence in Research	b) In progress	b) Annual report https://en.ug.edu.pl/sites/defa ult/files/_nodes/strona-wersja- angielska/52429/files/hr_moni toring of the recruitment_pr ocess of academic teachers at_ug.pdf
	c) Adoption and implementation of the Staff Development Policy of the University of Gdańsk	c) 2021-2024	c) Vice-Rector for International Cooperation, Commission for the implementation and monitoring of the HR Excellence in Research strategy	c) In progress	c) Regulation no. 87/R/21 https://bip.ug.edu.pl/akty_nor matywne/104356/zarzadzenie _nr_87r21_rektora_uniwersyte tu_gdanskiego_z_dnia_1_czer wca_2021_roku_w_sprawie_o kreslenia_szczegolowych_zasa d_polityki_kadrowej
	PROFESS	IONAL CAREER DEVEL	OPMENT AND WORKING CO	NDITIONS	
3.1.	Activities under the "Excellence Initiative – Research University":	Deadlines:	Science Office	Completed/will be extended	Report Number of grants Financial support awarded
		a) ongoing			Information on website

	a) Program of young leaders of UG research groups – junG b) UG's scientific journals development program c) Publishing program d) Small Grants Program e) The Gdańsk Humanities Support Program	b) 15.04.2021 c) ongoing d) ongoing e) 15.03.2021			https://ug.edu.pl/nauka_ug/ini cjatywa_doskonalosci - _uczelnia_badawcza
3.2.	Expansion – The UG website in Polish and English	2021-2022	Center for Communication and Promotion	Completed/will be extended	https://ug.edu.pl https://en.ug.edu.pl/
3.3.	Actions aimed at refreshing the image of university – a new logo	2 <sup>nd</sup> quarter of 2021	Center for Communication and Promotion	Completed	Regulation no. R/84/21 https://bip.ug.edu.pl/akty_nor matywne/104270/zarzadzenie nr 84r21 rektora uniwersyte tu gdanskiego z dnia 28 maj a 2021 roku w sprawie zasa d uzywania godla uniwersyte tu gdanskiego?fbclid=lwAR19b Kc2 VMQcjisJYEkolKf4Bt36VLsi OYN9t7k vMG9y42O9Lglgl3nfk
3.4.	Preparing an inventory of available scientific equipment (shared infrastructure) within SEA-EU and the Fahrenheit University Association	2021	SEA-EU Project Manager, Director of Daniel Fahrenheit Union of Universities in Gdańsk	Completed/ will be extended	List of equipment https://research.sea- eu.ug.edu.pl/resources https://faru.edu.pl/en/resourc es
3.5.	Transferring employee documentation to online systems:  a) Transfer of ODO applications and applications in the Publication Program to the Employee Portal	2021	IT Center	a) Completed	Employee Portal and EZD system (Electronic Documentation Management System)

		T		T	
	b) Active use of the EZD system c) Acceptance of scanned documentation			b) Completed c) Completed	
	d) Active UG Mailing			d) Completed	
3.6.	Increasing access to sports facilities			In progress/will	
	a) Construction of the UG Sports Center	a) 2023	a) Rector	be extended	a) Opening day
	b) Introducing sports cards for employees	b) 1 <sup>st</sup> quarter of 2022	b) Department of Social Affairs		b) Number of issued cards: 738
3.6.	Increasing internationalization level			In progress	
3.6.1	English language course – academic skills (B1-C1 level) – academic staff	Academic year 2020/2021	International Office	Completed	Number of participants: 111
3.6.2	English language course – basic skills (A1/A2 level) – administration staff	Academic year 2020/2021	International Office	Completed	Number of participants: 73
3.6.3	Intercultural workshop – academic and administration staff	Planned in June/July 2021	International Office	In progress Completed	Number of participants: 48
3.6.4	UG Mobile App providing information for students (in Polish and English)	To be launched by the end of academic year 2020/2021	International Office	In progress Completed	Launching of the app Welcome@UG
3.6.5	Information poles (in Polish and English) on the campus	To be installed by the end of academic year 2020/2021	International Office	In progress Extended-to be completed in 2023	Number of information poles
3.6.6	Orientation days for international bachelor & master students	Beginning of each academic year	Foreign Students Office	In progress extended	Number of participants
3.6.7	Orientation days for Erasmus students	Beginning of each semester	Erasmus Exchange Office	In progress extended	Number of participants
3.6.8	Welcome guide – a short guide for international students	Published in academic year 2020/21	International Office	Completed	https://ug.edu.pl/sites/default/ files/ nodes/strona/99218/file

					s/university of gdansk welco
					me guide.pdf
3.6.9	Unified bachelor and master students recruitment system IRK (for Polish and international students) – Polish and English version	Launched for the intake 2020/2021	Recruitment Office, Foreign Student Office, IT Department	Completed	IRK system
3.6.10	MoU (Memorandum of Understanding) – unified template in English and Polish	Updated in academic year 2020/2021	International Office	Completed	https://ug.edu.pl/sites/default/ files/ nodes/strona/91969/file s/mou basic ver eng 0.docx
3.6.11	Updated UG Study Regulations in English	Published in academic year 2020/21	Education Office	Completed	https://ug.edu.pl/sites/default/ files/_nodes/akty_normatywne /83742/files/zalz20u15regstud _english.pdf
3.6.12	Online Students Accommodation System (Polish and English version)	Launched in academic year 2020/2021	Student Housing Department, IT Department, Foreign Students Office	Completed	SAS online
3.6.13	Visiting Professors support service (accommodation, library access, email address in UG domain, etc.)	Launched in February 2021	Visiting Professors Office	Completed	Number of visiting professors (17 professors with Visiting Professors scholarship) Internal report
3.6.14	Online learning agreement (OLA) for Erasmus students	Implemented for Erasmus students in academic year 2021/2022	Erasmus Exchange Office	Completed	OLA system https://learning- agreement.eu/
3.6.15	Implementation of EWP (Erasmus without Paper)	To be implemented in academic year 2021/2022	Erasmus Exchange Office, IT Department	In progress Extended	EWP System
3.6.16	Visiting Professors scholarship + scholarship regulations	To be launched in academic year 2021/22		Completed	Financial support awarded: PLN 316 700
3.6.17	International cooperation guide for UG staff	To be updated and published in	Visiting Professors Office	Completed	Guide

		academic year 2021/2022			https://ug.edu.pl/wspolpraca/ przewodnik-wspolpraca- miedzynarodowa
3.6.18	Double diploma agreement template (bachelor & master studies)	To be prepared in academic year 2021/2022	Education Office, International Office	In progress Extended	Template
		Tasks implemented	directly at the UG Faculties		
B.1.	National Scientific Conference of PhD Students of Natural Sciences. The conference aims to exchange experiences and ideas among PhD students of natural sciences, including biology, chemistry, ecology, biotechnology, and oceanology.	Once a year	Faculty of Biology, Vice- Rector for Research	Not completed (due to the pandemic and post-pandemic situation, the conference was not launched).	-
B.2.	"Ideatorium" – a Conference on Academic Didactics. The conference aims to share ideas and experience in the field of academic education.	Once a year	Faculty of Biology, chair of the organizing committee	Not completed (due to the pandemic and post-pandemic situation, the conference was not launched).	-
B.3.	A series of lectures in Current Biology. The aim is to introduce Ph.D. students to new and broad concepts in the field of biology. National and international speakers are invited for this event.	Several lectures in the summer semester.	Faculty of Biology	Completed	Number of participants: 22 participants (3 lectures took place)
B.4.	Language courses for the faculty and staff of the Faculty of Biology	Beginning in May 2021, 30-hour English (4 groups) and Spanish (1 group) language courses. Upon completion,	Faculty of Biology	Completed	In 2021, there were 69 participants (6 English language groups and 2 Spanish; 30 hours each). In 2022, there were 46 participants (5 English language

		possibly extended in January 2022 for another term (and for more groups).			groups and 1 Spanish; 30 hours each).
BT.1	Small grant programme for the doctoral students, to compensate for the disadvantage between the old and the new mode (LISMIDOS vs Doctoral School)	2021, 2022	Intercollegiate Faculty of Biotechnology UG&MUG	Started	2021: Number of grant applications: 10 awarded: 5 2022: Number of grant applications: 6 awarded: 3
BT.2	Increasing the study offer at the Biotechnology course (level 1, BSc studies) to include 1-2 additional subjects in English	From 2022	Intercollegiate Faculty of Biotechnology UG&MUG	Planning and conceptualization	3 new subjects (so far at the MSc level)
BT.3	Providing targeted opportunities for the mid-experience scientists to present at the IFB seminar series programme	From 2021	Intercollegiate Faculty of Biotechnology UG&MUG	Started	Number of talks given by mid- experienced researchers: 3
CH.1	Series of meetings with the scientists representing the research groups, to improve the knowledge on the scientific involvement of the research groups and knowledge on the research apparatus.	Meeting in every month with a vacation break	Faculty of Chemistry Coordinator	In progress	The average participation in the large meetings was between 30 and 40 % of the faculty members; in the small meetings, it was between 5 and 10 % of the faculty members
E.1	Regular information and training meetings for faculty employees to support research and teaching activities as well as dissemination of information on conducted research, sharing experiences	The meetings will be held from the winter semester 2021/2022. The topics of the meetings will be adapted to the needs.	Faculty of Economics, Vice-Dean for Science	Task completed fully for the edition of winter and summer semester 2021/2022.	Numbers of meetings: 9 Number of participants: 332

E.2	Implementation of the "visiting professors" program. Organization of the arrival and stay of selected scientists from leading international institutions to conduct lectures for students and organizations of joint scientific seminars	From the winter semester of the 2021/2022 academic year	Faculty of Economics, Vice-Dean for Science	Task completed fully for the edition of winter and summer semester 2021/2022.	Numbers of lectures: 25 Number of participants: 725
E.3	"Open Economic Lectures" - the series of meetings with economics is intended to deepen knowledge in the field of economics and various problems that are described and solved in the framework of economic sciences.  Open Economic Lectures are conducted by experienced academic lecturers who combine their scientific and didactic work at the Faculty of Economics with economic practice and involvement in various organizations, institutions and events related to the promotion of economic knowledge.	The meetings will be held in the winter and summer semester 2021/2022. The topics of the meetings consider the needs based on the pilot questionnaire.	Faculty of Economics, Vice-Dean for Development and Cooperation with Socio- Economic Environment	Task completed fully for the edition of winter and summer semester 2021/2022. The next edition realized in forthcoming winter and summer semester 2022/2023.	Numbers of lectures: 13 Number of participants: 910
F.1.	Training supporting development of young academics and PhD students from the Faculty of Languages, with particular emphasis on the transparency of regulations and equality issues (in Polish).	2021-2022	Faculty of Languages, Vice-Dean for Science	Extended	Number of participants
F.2.	Training supporting development of academics for the Faculty of Languages, with particular emphasis on the administrative and research procedures (in English).	2021-2022	Faculty of Languages, Vice-Dean for Science	Completed	20 participants

H.1.	Assistance from the Faculty's administration in drafting and administering grant proposals.	Spring 2021	Faculty of History, Dean's Office	Completed	Anna Lachowska – Dean's Designee, Dean's Office, Faculty of History
H.2.	Training in the Code of Ethics of the Employee of the University of Gdańsk and the Code of Ethics of the Academic Teacher (especially for young & new employees)	Fall 2021	Request HR Excellence team at UG to conduct an online training for the Faculty of History (faculty and PhD students)	Incomplete	No webinars available. Faculty fo History retains access to all documents and information via: <a href="https://ug.edu.pl/strona/5213">https://ug.edu.pl/strona/5213</a> O/europejska-karta-naukowca
Н.3.	Access to information about Faculty's for foreign partners (profile, research, events in English)	Spring and Fall 2021	Faculty of History; webmaster, Deputy Dean for International Exchange	Completed	https://en.historia.ug.edu.pl/st rona/103910/name To be sustained & further developed in the years to come. Person in charge: Monika Nagórska.
H.4	Civic engagement training (for innovative teaching and community outreach modules) offered to employees and doctoral students of the University of Gdańsk	Fall 2021	To be organized	Incomplete	Dr Corey Dolgon, who gave an online seminar to graduate student at the UG on 22 May 2020 (via zoom) was invited to come in person and offer workshop but was not granted Fulbright Specialist status (for which we endorsed his application).
ICCVS.	Organization of intercultural / diversity management workshops for ICCVS employees / doctoral students.	2021	ICCVS	Completed	Number of participants: 30
ICCVS.	A participatory program for the organization of integration actions by ICCVS employees and doctoral students in terms of intercultural and inclusion.	2022	ICCVS	Incomplete	The planned activities have been postponed. Instead, in 2021 a Family room was opened in the ICCVS location. The Family room is meant to help to combine the family life with professional life. It was

					accompanied by the organisation of the ICCVS Family Day. <a href="https://iccvs.ug.edu.pl/news/work-life-balance-in-iccvs">https://iccvs.ug.edu.pl/news/work-life-balance-in-iccvs</a> Number of participants:  approx. 45.
OG.1	Workshop on the HR development policy and the academic career paths at the University of Gdańsk	Once a year from the academic year 2021/2022 for the next 2 years	Faculty of Oceanography and Geography, Dean's Office	Completed	16 participants. The recording of the meeting was made available to all academics of the faculty.
PA.1	Organisation of at least 2 thematic workshops within the "Faculty Talks" series in the area of ethics and staff development, including one with the participation of the student community	December 2022	Faculty of Law and Administration	Completed	2 meetings: 02.02.2022 – 43 participants 15.03.2022 - 57 participants
PA.2	Creation of a system of awarding distinctions for teaching and organisational activity for the benefit of the Faculty (an award of the Dean of the Faculty of Law and Administration for involvement in work for the benefit of the Faculty, granted annually to outstanding persons from among academic teachers and administration employees)	December 2022	Faculty of Law and Administration	Completed	System